## **FUND BALANCE**

## Why is the level of Fund Balance important to the City?

It is important to maintain fund balance in the major operating funds at a level that would be sufficient to provide a financial cushion in the event of unanticipated events, such as a loss or major reduction of a revenue source, a sudden economic downturn, or natural disasters.

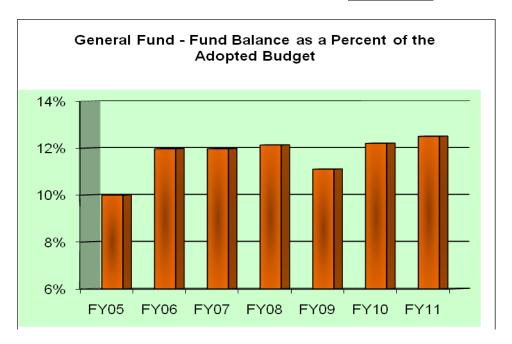
For the General Fund, the North Carolina Local Government Commission (NCLGC) strongly recommends an unreserved fund balance of 8% of prior year total budget appropriations. The NCLGC defines fund balance in a prescribed manner that is not exactly the same as the CAFR unrestricted fund balance. The City calculates fund balance on the total of the General Fund next year budget appropriation, minus appropriations for debt service and transfers to other funds. The two calculations are, therefore, not directly comparable. Bond rating agencies regard the level of fund balance in the General Fund as one indicator of credit worthiness when considering bond ratings.

For the General Fund, appropriations from fund balance are generally subject to a City Council policy that limits such appropriations to the equivalent of four cents on the tax rate over the two-year budget cycle. The City's current policy is to also maintain a fund balance of 12%. For FY 2010-11 the adopted fund balance of 12.5% is a result of the reduction in General Fund and an appropriation from fund balance for subsequent year's expenditures. The actual Undesignated Fund Balance will be determined following the annual audit of revenues and expenditures for FY 2009-10. The City does not have a Fund Balance policy for the Enterprise and Special Funds; however financial prudence dictates that these funds should also maintain a reasonable level of Net Cash Assets to cover unanticipated costs.

## Estimated Change In Unrestricted Fund Balance – General Fund

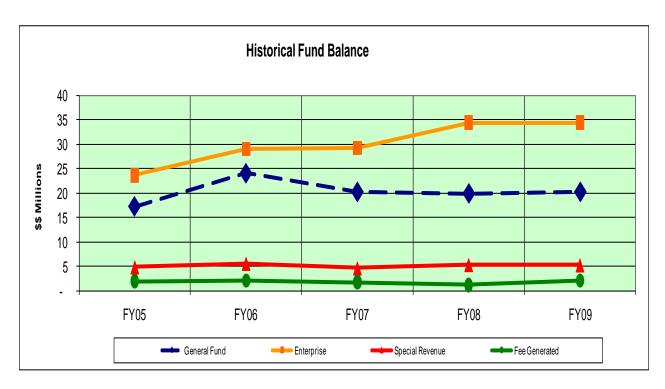
Total unrestricted fund balance available for appropriation at June 30, 2009
Minus: appropriation from Fund Balance for subsequent year's expenditures
Minus: designated for subsequent year's expenditures
Total unrestricted fund balance at June 30, 2009
Add: Estimated Addition/(Reduction) during FY 2009
Total unrestricted fund balance available for appropriation at June 30, 2009
Add: Grant/Project Close Outs and Return to Fund Balance
Add: Estimated FY10 General Fund budgets returned to Fund Balance
Minus: appropriation from fund balance for subsequent year's expenditures
Total unrestricted fund balance at June 30, 2010

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	Fι	und Balance	Percent of Adjusted						
		Amount	Appropriations						
	\$	23,307,978							
		(3,104,397)							
	\$	20,203,581							
		_*							
	\$	20,203,581							
		•							
	\$	20,203,581	12.5%						



## Estimated Changes in Fund Balance – Appropriated Funds

			Spe	cial	Fee
	General Fun	d Enterprise	Revenue		Generated
	Unrestricted	Funds (*)	Fund	s (*)	Funds (*)
Estimated Beginning Balance FY 10	\$ 20,203,58	31 \$ 34,385,782	\$ 5,24	15,968	\$ 2,036,917
Budget Revenues FY 11	205,629,31	5 115,596,980	5,14	16,023	5,942,053
Budgeted Expenditures FY 11	(187,259,81	8) (115,761,883)	(7,16	3,499)	(2,817,879)
Transfers In	380,66	6 10,461,422	98	39,849	-
Transfers Out	(18,750,16	(9,512,589)	(19	94,000)	(306,295)
Estimated Ending Balance FY 10	\$ 20,203,58	1 \$ 35,169,712	\$ 4,02	24,341	\$ 4,854,796
Percent of Adjusted Appropriations	12	2% 45%	•	78%	79%



(\*) Note: Transfers to specific capital project funds will impact the fund balance of Enterprise, Special Revenue and Fee Generated Funds. Enterprise fund balance is not inclusive of enterprise funds in capital project accounts.